2022 Edition





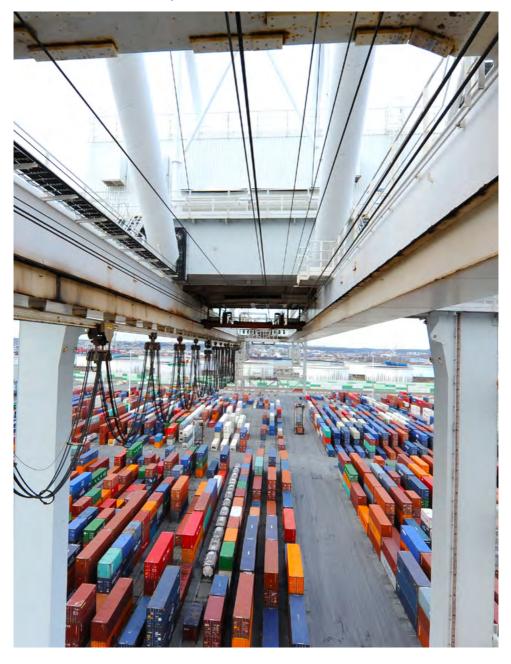


2021 Performance indicators





2021: following the sanitary crisis and the global economic recovery, supply chains have been deeply disrupted by the growth of the global demand. As a response, all actors of our port communities actively mobilized.





Shipping performances

LE HAVRE

	Shippir	ng indicators	2020	2021	
	Port of Le Havre	Total number of containership port calls	1,913	1,844	3
	Port of Le Havre	Number of port calls by ultra-large ships (>10,000 TEUs)	320	256	2
Sources	Port of Le Havre	Average number of TEUs handled per day	6,438	8,270	7
	Port of Le Havre	Number of ports connected to the Port of Le Havre with regular lines	630	609	ы
	Port of Le Havre	Average number of weekly commercial shipping services	3,195	2,847	2

Services to ships

	Port of Le Havre	Average berth access time (from pilot coming on board to berthing)	1h35	1h38	→
	Piloting	Compliance rate of pilot boarding schedule (+/- 5 min)	97.9%	97.7%	→
Sources	Mooring	Compliance rate of boating schedules (moorings, casting-off & shifting)	99.8%	99.8%	→
	Towing	Compliance rate of tug availability schedule (within 15 min)	99.7%	99.8%	7
	Port of Le Havre	Port call satisfaction rate*	97%	97%	→

* Survey conducted every two years to agents after their port calls

Ship accomodation ISO 9001 Quality Certified



HARBOUR MASTER'S OFFICE PORT OF LE HAVRE



MOORING

LE HAVRE



PILOTING LE HAVRE



TOWING LE HAVRE



CONTAINERS

Shipping performances

ROUEN

	Shippi	ng indicators	2020	2021	
6	Port of Rouen	Number of ports connected to the Port of Rouen with regular lines	417	427	7
Sources	Port of Rouen	Average number of weekly commercial shipping services	1,237	1,158	Ы
	Port of Rouen	Number of containerships (all types)	201	190	2

Services to ships

s	Piloting	Rate of tides served	99.7%	99.6%	→
ource	Mooring	Compliance rate of schedules	100%	100%	→
Ň	Towing	Customers' satisfaction rate	99.75%	99.8%	→



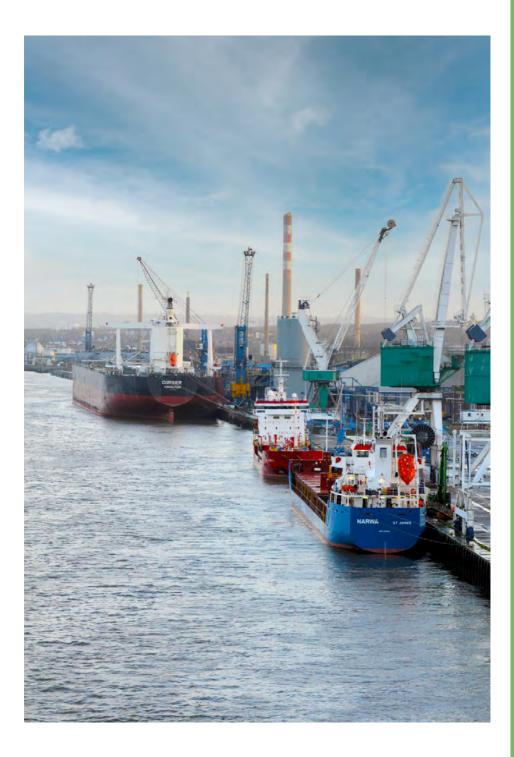








HARBOUR MASTER'S OFFICE PORT OF ROUEN





Performance indicators for goods in transit

LE HAVRE

My KPIs

Find on HAROPA and SOGET websites the dynamic module My KPIs - S)ONE exclusive decision help tool.

First digital experience in the European ports environment.

Dynamic measure of the performance of goods in transit in the port and of the whole supply chain



Average port performance

Individual performance of your company

Monthly performances of containerized logistics flows with:

- Logistics, administrative and commercial milestones for imports and exports
- Mass mode / road / river / rail
- Number of containers handled: dry / reefer / dangerous
- Reliable ans secured data provided by S)ONE Port Community System

Find out My KPIs on:

By road			
IMPORT Source: SOGET	2020	2021	
Lead-time to send ship manifests to Customs (in anticipation, before ship arrival)	5.42 days	8.15 days	7
Lead-time to obtain gate-out authorization ('BAS' in French)	2.39 days	2.72 days	3
Average gate-out time of a container: time between the container being 'tallied at quay' (VAQ in French) and its effective exit from the terminal	4.87 days	5.75 days	N

EXPORT s	Source: SOGET
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Lead-time between the entry of the container in the terminal ('CRE' in French) and its being 'loaded on board' ('VAB') (in anticipation)	6.18 days	7.43 days	7
Lead-time between the container Customs formalities ('BAE') and its being 'loaded on board ('VAB') (in anticipation)	4.86 days	4.32 days	3

GLOSSARY

BAS: Gate-out authorization VAQ: Tallied at quay CRE: Container gate-in (terminal) VAB: Tallied on board

BAE: Customs facilities ok



Performance indicators for goods in transit

LE HAVRE

By rail 目			
IMPORT Source: SOGET	2020	2021	
Lead-time to send ship manifests to Customs (in anticipation, before ship arrival)	5.23 days	4.06 days	3
Lead-time to obtain gate-out authorization ('BAS' in French)	2.50 days	1.54 days	7
Average gate-out time of a container: time between the container being 'tallied at quay' ('VAQ' in French) and its effective exit from the terminal	4.14 days	4.99 days	3

EXPORT Source: SOGET

Lead-time between the 'CRE' and the 'VAB' (in anticipation)	7.07 days	8.96 days	7
Lead-time between the 'BAE' and the 'VAB' (in anticipation)	5.20 days	5.12 days	N



By river -55

IMPORT Source: SOGET	2020	2021	
Lead-time to send ship manifests to Customs (in anticipation, before ship arrival)	4.56 days	5.26 days	7
Lead-time to obtain gate-out authorization ('BAS' in French)	3.01 days	3.31 days	N
Average gate-out time of a container: time between the container being 'tallied at quay' ('VAQ' in French) and its effective exit from the terminal	4.50 days	6.18 days	Ы

EXPORT SOURCE: SOGET

Lead-time between the 'CRE' and the 'VAB' (in anticipation)	5.01 days	5.63 days	7
Lead-time between the 'BAE' and the 'VAB' (in anticipation)	4.49 days	7.15 days	7





On-shore performance indicators			LE HAVRE		
	Mass n		2020	2021	
Sources	Port of Le Havre	Share of the consolidated traffic all modes together	17.4%	15.1%	2
	Port of Le Havre	Including share of rail consolidated traffic	3.9%	4%	7
	Port of Le Havre	Including share of river consolidated traffic	9.3%	7.9%	N
	Port of Le Havre	Including share of consolidated traffic by feeder with the French ports of the English Channel/Atlantic (including Bordeaux, Saint Nazaire, Bayonne,)	4.2%	3.2%	ы

THE ESSENTIALS OF ON-SHORE NETWORK - 2021

150 km of roads 200 km of railways 100 maneuvers of locks and bridges/day 100 reporting points 113 security cameras and analyze 30 traffic lights intersections

TRAFFIC CONTROL AND REGULATION STATION (TCRS)

COMMUNICATION

variable message signs # emails # website # information on bridges maneuvers / ~3/5 min prediction # social networks # Waze

FLUIDITY AND SECURITY ACTIONS

supervision of works plannings # adjustment of the traffic lights' plans # traffic studies and layout

	A29 motorway / Pont de Normandie Logistics Park	A29 motorway /North Terminals	A29 motorway / Port 2000 Terminals	Bridge 7 / Port 2000 Terminals	Pont de Normandie Logistics Park / Port 2000 Terminals
Fluidity of the port road network (average access time to the container terminals from the motorway network)	2 minutes	9 minutes	8 minutes	9 minutes	13 minutes
Distance	1.1 km	7.1 km	7.2 km	4.9 km	11.2 km

Source: Mappy

Customs and health performances

National & local

			2020	2021	
	Customs	Rate of goods cleared through customs without any physical inspection	99%	99%	→
Sources	Customs	Average customs clearance time	2 min 26	2 min 12	7
Sou	SIVEP* Le Havre	Acceptance rate for commodities of animal origin (BIF & DEP)	99.54%	97.2%	2
	SIVEP* Le Havre	Acceptance rate for commodities of plant origin (CEP)	99.28%	97.7%	2

* Phytosanitary and Veterinary Inspection Service (SIVEP in French)

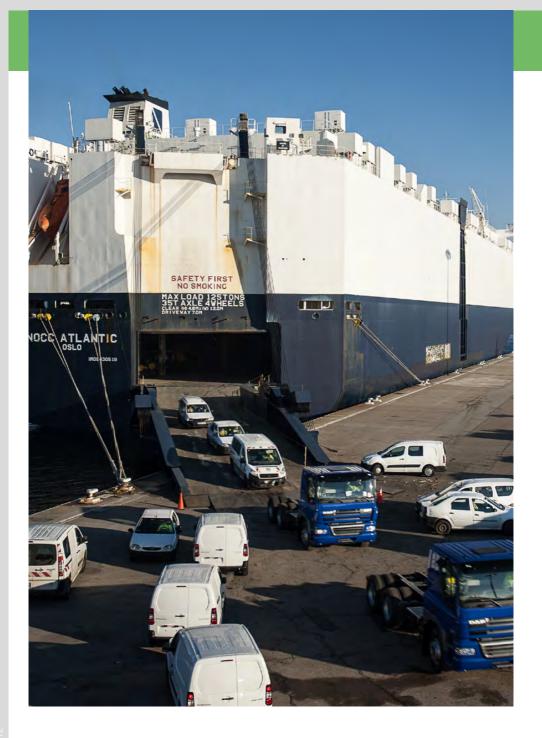


THE ESSENTIALS OF CUSTOMS - 2021

Customs	Lead-time for obtaining an export tax voucher	Automatic instantaneous
Customs	Rate of paperless customs declarations	100%
Customs	Customs clearance of commodities with Delt@	24/7
Customs	1,856 authorized economic operator (AEO) companies	2 nd European range



RO-RO



Sh	ippin	g performance	S	LE HA	VRE
	Shippir	ng indicators	2020	2021	
	Port of Le Havre	Number of vehicules handled at the Port of Le Havre	291,789	326,643	7
ources	Port of Le Havre	Number of calls by Ro-Ro ships	279	305	7
Sou	Port of Le Havre	Number of ports connected by Ro-Ro liner shipping services	163	164	7
	Port of Le Havre	Number of weekly commercial offers	151	160	7

Services to ships

	Piloting	Compliance rate of pilot boarding schedules (+/- 5 min)	98.6%	98.3%	→
Sources	Mooring	Compliance rate of boating schedules (moorings, casting-off & shifting)	99.8%	99.8%	→
	Towing	Compliance rate of tug availability schedule (within 15 min)	99.7%	99.8%	7

Ship accomodation ISO 9001 Quality Certified



HARBOUR MASTER'S OFFICE PORT OF LE HAVRE



MOORING

LE HAVRE



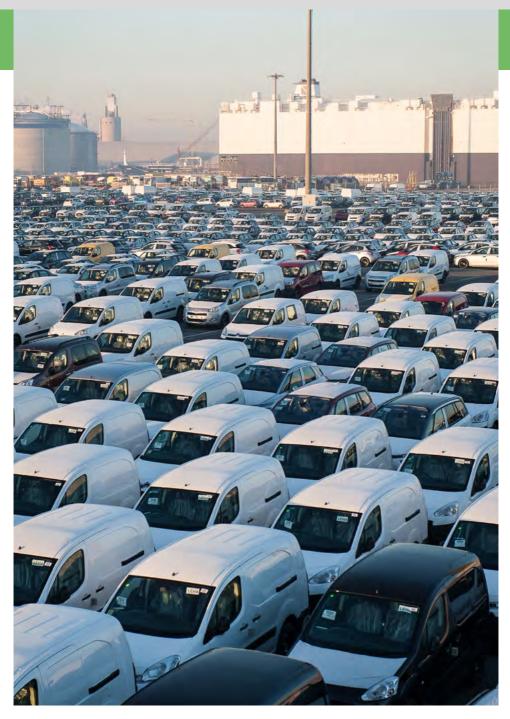
PILOTING LE HAVRE



TOWING LE HAVRE







On-shore performances

LE HAVRE

THE ESSENTIALS OF RO-RO TERMINAL - 2021

Port of Le Havre	Terminal surface area	102 hectares
Port of Le Havre	Compounds with 'flexi-modularity' management!	100%
Port of Le Havre	Extension project	40 hectares
Port of Le Havre	Imports/exports maritime flows breakdown	67% / 33%



An efficient and collaborative terminal

Creation of a Best Practices guide for the Ro-Ro activity of HAROPA - Port of Le Havre drawn up with all the stakeholders of the Ro-Ro trade for more efficiency and faster handling operations.





RO-RO

On-shore performances

LE HAVRE

THE ESSENTIALS OF SECURITY - 2021

Port of Le Havre	Compliance with the ISO 28 000 certification
Port of Le Havre	140 on-oath and armed port security officers
Port of Le Havre	Patrols carried out by 4 security officers, Contractual compliance of the 3 patrols per day + random patrols
Port of Le Havre	Compliance with the initial and continuing training programmes for the port security officers who are on-oath and armed



Port certified ISO 28 000 (since 2010) Ist port in Europe and 2nd port in the world to be certified (renewed in January 2022)



On-shore performances

LE HAVRE

	Custor	ns - Import	2020	2021	
ses,	Customs - SOGET Module	Tracking of vehicles by the VIN number (traceability per vehicle)	100%	100%	7
Sour	Customs - Imports	Average time for customs clearance of vehicles on import	15 min	15 min	7



THE CUSTOMS ESSENTIALS - 2021

Douane - Exports	Automatic and instant return of proof-of-export tax documents	100%
Douane - Exports	e-processing	100%



Shipping performances

ROUEN

N	ew: b	ulk performances	20 y 2019 to 020*)	21 Jy 2020 2021*)	
	Shippir	ng indicators	(from Jule 2	20 (from Ju to June	
	Port of Rouen	Total number of ships that loaded cereals	398	280	N
Sources	Port of Rouen	Number of large-tonnage vessels whose volume > 80,000 m³	38	52	7
	Port of Rouen	Average cereals tonnage loaded per ship	24,812 t	23,286 t	N

* Cereal season period

Services to ships

s	Piloting	Rate of tides served	99.7%	99.6%	→
ource	Mooring	Compliance rate of schedules	100%	100%	→
s	Towing	Customers' satisfaction rate	99.75%	99.8%	→











HARBOUR MASTER'S OFFICE PORT OF ROUEN

On-shore performances

ROUEN

	Mass r	nodes	2020 (from July 2019 to June 2020*)	2021 (from July 2020 to June 2021*)	
	Port of Rouen	Part of the consolidated traffic all modes together	34.1%	32%	2
Sources	Port of Rouen	Including share of river consolidated traffic	27.1%	23.4%	N
	Port of Rouen	Including share of rail consolidated traffic	7%	8.6%	7

* Cereal season period



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2021 Performance indicators